SECURITIES AND EXCHANGE COMMISSION
Washington, D. C. 20549
FORM 10-Q
QUARTERLY REPORT FILED PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended May 1, 1999 Commission file number 1-8897
CONSOLIDATED STORES CORPORATION
A Delaware Corporation
IRS No. 06-1119097
1105 North Market Street, Suite 1300
P. O. Box 8985

Wilmington, Delaware 19899
(302) 478-4896

Indicate whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months, and (2) has been subject to such filing requirements for the past 90 days. Yes [X] No [ ]

The number of shares of Common Stock $\$ .01$ par value per share, outstanding as of June 7, 1999, was $110,136,210$ and there were no shares of Nonvoting Common Stock, $\$ .01$ par value per share outstanding at that date.
CONSOLIDATED STORES CORPORATION
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## CONSOLIDATED STORES CORPORATION AND SUBSIDIARIES CONDENSED CONSOLIDATED BALANCE SHEETS (IN THOUSANDS, EXCEPT PAR VALUE)

|  | $\begin{array}{r} \text { May } 1, \\ 1999 \end{array}$ | $\begin{aligned} & \text { January } \\ & 30, \quad 1999 \end{aligned}$ |
| :---: | :---: | :---: |
| ASSETS |  |  |
| CURRENT ASSETS: |  |  |
| Cash and cash equivalents | \$ 72,530 | \$ 75,906 |
| Inventories | 1,157,172 | 1, 096,844 |
| Deferred income taxes | 97,436 | 98,739 |
| Other current assets | 92,013 | 63,686 |
| Total current assets | 1,419, 151 | 1,335,175 |
| Property and equipment - net | 696,867 | 683,437 |
| Other assets | 26,780 | 23,912 |
|  | \$2, 142, 798 | \$2, 042, 524 |

LIABILITIES AND STOCKHOLDERS' EQUITY
CURRENT LIABILITIES:

| Accounts payable | \$ | 382,352 | \$ | 337, 368 |
| :---: | :---: | :---: | :---: | :---: |
| Accrued liabilities and income taxes |  | 80,446 |  | 122, 221 |
| Current maturities of long-term obligations |  | 55, 061 |  | 352 |
| Total current liabilities |  | 517,859 |  | 459,941 |
| Long-term obligations |  | 330, 525 |  | 295, 619 |
| Deferred income taxes and other liabilities |  | 102,717 |  | 105, 062 |
| Commitments and contingencies |  |  |  |  |
| STOCKHOLDERS' EQUITY: |  |  |  |  |
| Preferred stock - authorized 2,000 shares, \$.01 par value: none issued |  |  |  |  |
| Common stock - authorized 290,000 shares, $\$ .01$ par value; issued 110,069 and 109,524 shares, respectively |  | 1,101 |  | 1,095 |
| Nonvoting common stock - authorized 8,000 shares, \$.01 par value; none issued |  |  |  |  |
| Additional paid-in capital |  | 399, 122 |  | 385, 612 |
| Retained earnings |  | 791,474 |  | 795,195 |
| Total stockholders' equity |  | 191, 697 |  | 181, 902 |
|  |  | 142,798 |  | 042,524 |

## CONSOLIDATED STORES CORPORATION AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF INCOME (IN THOUSANDS, EXCEPT PER COMMON SHARE DATA)



| Net sales | \$ 923,747 | \$ 823, 302 |
| :---: | :---: | :---: |
| Costs and expenses: |  |  |
| Cost of sales | 538,500 | 483, 293 |
| Selling and administrative expenses | 386,567 | 334, 595 |
| Interest expense | 4,830 | 4, 074 |
|  | 929,897 | 821,962 |
| Income (loss) before income taxes | $(6,150)$ | 1,340 |
| Income taxes (benefit) | $(2,429)$ | 523 |
| Net income (loss) | \$ $(3,721)$ | \$ 817 |
| Income (loss) per common share | \$ (0.03) | \$ 0.01 |
| Income (loss) per common share - diluted | \$ (0.03) | \$ 0.01 |
| Average common shares outstanding | 109,840 | 108, 501 |
| Dilutive effect of stock options |  | 4,286 |
| Diluted | 109,840 | 112,787 |

The accompanying notes are an integral part of these condensed financial statements.

## CONSOLIDATED STORES CORPORATION AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (IN THOUSANDS)

|  | Thirteen weeks ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | $\begin{array}{r} \text { May } 1, \\ 1999 \end{array}$ |  | $\begin{array}{r} \text { May 2, } \\ 1998 \end{array}$ |  |
| OPERATING ACTIVITIES: |  |  |  |  |
| Net income (loss) | \$ | $(3,721)$ | \$ | 817 |
| Adjustments to reconcile net income (loss) to net cash |  |  |  |  |
| used in operating activities: |  |  |  |  |
| Depreciation and amortization |  | 21,337 |  | 20,924 |
| Deferred income taxes |  | (518) |  | 13,232 |
| Other |  | 3,929 |  | 18,643 |
| Change in assets and liabilities |  | $(85,415)$ |  | $(188,329)$ |
| Net cash used in operating activities |  | $(64,388)$ |  | $(134,713)$ |
| INVESTING ACTIVITIES: |  |  |  |  |
| Capital expenditures |  | $(35,375)$ |  | $(33,531)$ |
| Net cash used in investing activities |  | $(35,375)$ |  | $(33,531)$ |
| FINANCING ACTIVITIES: |  |  |  |  |
| Proceeds from credit arrangements |  | 89,708 |  | 140,477 |
| Proceeds from exercise of stock options |  | 6,772 |  | 15,539 |
| Payments of senior notes and long-term obligations |  | (93) |  | (85) |
| Other |  |  |  | 2,521 |
| Net cash provided by financing activities |  | 96,387 |  | 158,452 |
| Decrease in cash and cash equivalents | \$ | $(3,376)$ | \$ | $(9,792)$ |
| Supplemental Disclosure of Cash Flow Information: |  |  |  |  |
| Income taxes paid | \$ | 39,813 | \$ | 40,398 |
| Interest paid | \$ | 6,641 | \$ | 5,777 |

## NOTE 1 - BASIS OF PRESENTATION

The consolidated condensed financial statements included herein have been prepared by the Company pursuant to the rules and regulations of the Securities and Exchange Commission. The condensed consolidated balance sheet at May 1, 1999, and the condensed consolidated statements of income and statements of cash flows for the thirteen week period ended May 1, 1999 and May 2, 1998, have been prepared by the Company without audit. In the opinion of management, all adjustments necessary to present fairly the financial position, results of operations, and cash flows for all periods presented have been made. Such adjustments consisted only of normal recurring items.

Certain information and footnote disclosures normally included in financial statements prepared in accordance with generally accepted accounting principals have been omitted or condensed, although the Company believes that the disclosures are adequate to make the information presented not misleading. It is suggested that the condensed consolidated financial statements be read in conjunction with the financial statements and notes thereto included in the Company's Annual Report on Form 10-K for the fiscal year ended January 30, 1999. Interim results are not necessarily indicative of results for a full year.

## NOTE 2 - SUBSEQUENT EVENT

On May 19, 1999 the Company announced it will combine forces with BrainPlay.com, Inc., a leading Internet retailer of children's products, and will form a new entity: KBToys.com LLC to operate its kbtoys.com toy and related products online retail business. The new venture will be owned $80 \%$ by the Company and $20 \%$ by BrainPlay.com. Operations of the new entity will be based in Denver, CO. at the existing BrainPlay.com headquarters.

Under terms of the agreement, the Company will contribute $\$ 80$ million to the new entity in addition to KB Toys buying, merchandising and other management expertise. BrainPlay.com will contribute all of its assets including its Web site, technology infrastructure and management team.

# CONSOLIDATED STORES CORPORATION AND SUBSIDIARIES MANAGEMENT'S DISCUSSION AND ANALYSIS <br> OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS 

CAUTIONARY STATEMENT FOR PURPOSES OF "SAFE HARBOR" PROVISIONS OF THE SECURITIES LITIGATION REFORM ACT OF 1995

When used in this discussion and financial statements, the words, "expect(s)", "feel(s)", "believe(s)", "will", "may", "anticipate(s)", "plans" and similar expressions are intended to identify forward-looking statements. Such statements are subject to certain risks and uncertainties which could cause actual results to differ materially from those projected. Readers are cautioned not to place undue reliance on these forward-looking statements which speak only as of the date hereof. The Company undertakes no obligation to republish revised forward-looking statements to reflect the occurrence of unanticipated events. Readers are also urged to carefully review and consider the various disclosures made by the Company which attempt to advise interested parties of the factors which affect the Company's business, including the following Management's Discussion and Analysis of Financial Condition and Results of Operations included in this report, as well as, the Company's periodic reports filed with the Securities and Exchange Commission.

OVERVIEW
The Company is a value retailer focused on closeout merchandise and is the largest enclosed shopping mall-based toy retailer in the United States. The Company seeks to provide the budget-conscious consumer with a broad range of quality, name-brand products at exceptional values. The Company's name-brand closeout merchandise primarily consists of products obtained from manufacturers' excess inventories, which generally result from production overruns, package changes, discontinued products and returns.

Located in all 50 states and Puerto Rico the Company operates 2,477 stores and Online toy shopping primarily under the following names:

| Closeout | Toy |
| :---: | :---: |
| Odd Lots | K-B Toys |
| Big Lots | K-B Toy Works |
| Big Lots Furniture | K-B Toy Outlet |
| Mac Frugal's Bargains - Close-outs | kbtoys.com |
| Pic 'N' Save |  |

The Company has historically experienced, and expects to continue to experience, seasonal fluctuations with a significant percentage of its net sales and income being realized in the fourth fiscal quarter. In addition, the Company's quarterly results can be affected by the timing of store openings and closings, the amount of net sales contributed by new and existing stores and the timing of certain holidays.

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The following table compares components of the statement of income as a percent of net sales and reflects the number of stores in operation at the end of each period.

|  | Thirteen weeks ended |  |
| :---: | :---: | :---: |
|  | $\begin{array}{r} \text { May 1, } \\ 1999 \end{array}$ | $\begin{gathered} \text { May 2, } \\ 1998 \end{gathered}$ |
| Net Sales: |  |  |
| Closeout Stores | 68.5\% | 67.7\% |
| Toy Stores | 30.2 | 30.9 |
| Total Retail | 98.7 | 98.6 |
| Other | 1.3 | 1.4 |
| Total Net Sales | 100.0 | 100.0 |
| Gross Profit: |  |  |
| Closeout Stores | 43.6 | 43.5 |
| Toy Stores | 38.2 | 37.1 |
| Total Retail | 41.9 | 41.5 |
| Other | 23.8 | 24.9 |
| Total Gross Profit | 41.7 | 41.3 |
| Selling and administrative expenses | 41.8 | 40.6 |
| Operating profit (loss) | (0.1) | 0.7 |
| Interest expense | 0.6 | 0.5 |
| Income (loss) before income taxes | (0.7) | 0.2 |
| Income taxes (benefit) | (0.3) | 0.1 |
| Net income (loss) | (0.4)\% | $0.1 \%$ |
| Retail operations at end of period: |  |  |
| Closeout | 1,153 | 1, 031 |
| Toy | 1,324 | 1,252 |
|  | 2,477 | 2,283 |

THIRTEEN WEEKS ENDED MAY 1, 1999 COMPARED TO THIRTEEN WEEKS ENDED MAY 2, 1998

NET SALES Net sales increased to $\$ 923.7$ million for the thirteen week period ended May 1, 1999, from $\$ 823.3$ million in the same period of 1998 . This $12.2 \%$ increase was primarily attributable to the increased number of stores in operation during the comparative periods and a $5.6 \%$ comparable store sales increase.

# CONSOLIDATED STORES CORPORATION AND SUBSIDIARIES MANAGEMENT'S DISCUSSION AND ANALYSIS <br> OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS 

Net sales and comparable store sales by operating unit were as follows:

| Operating Segment | Thirteen weeks ended |  |  |
| :---: | :---: | :---: | :---: |
|  | $\begin{array}{r} \text { May 1, } \\ 1999 \end{array}$ | $\begin{array}{r} \text { May 2, } \\ 1998 \end{array}$ | Percentage Change |
| (In thousands) |  |  |  |
| Closeout | \$633, 058 | \$557, 633 | 13.5\% |
| Toys | 279,168 | 254,496 | 9.7 |
| Other | 11,521 | 11,173 | 3.1 |
|  | \$923, 747 | \$823, 302 | 12.2\% |

Comparable store sales:

| Closeout | 6.4\% | 2.5\% |
| :---: | :---: | :---: |
| Toys | 3.7 | (3.1) |
|  | 5.6\% | 0.6\% |

GROSS PROFIT As a percent to net sales, gross profit increased to $41.7 \%$ in the 1999 quarter from $41.3 \%$ in the previous year quarter. Closeout Stores gross profit percentage improved to $43.6 \%$ compared to $43.5 \%$ in the prior year period and Toy Stores gross profit percentage increased to $38.2 \%$ from $37.1 \%$ in the comparative first quarters. Closeout Stores improvement is associated to a strong sell-through of spring seasonal categories. Toy Stores improvement reflects a sales reduction of the lower margin video category. Components of gross profit as a percent to each operating segments sales were as follows:

| Operating Segment | Thirteen weeks ended |  |
| :---: | :---: | :---: |
|  | May 1, | May 2, |
| Closeout | 43.6\% | 43.5\% |
| Toys | 38.2 | 37.1 |
| Other | 23.8 | 24.9 |
|  | 41.7\% | 41.3\% |

SELLING AND ADMINISTRATIVE EXPENSES For the first quarter of 1999 selling and administrative expenses increased $\$ 52.0$ million to $\$ 386.6$ million from $\$ 334.6$ million in the previous year quarter. In contrast to the $12.2 \%$ net sales improvement this $15.5 \%$ selling and administrative expense increase reflects expenditures associated with the greater number of stores in operation and a higher level of distribution and transportation costs, principally in Closeout Stores, in the first quarter. As a percentage of net sales, selling and administrative expenses increased to $41.8 \%$ from $40.6 \%$ in the prior year period.

INTEREST EXPENSE Interest expense increased to $\$ 4.8$ million in the first quarter of 1999 from $\$ 4.1$ million in fiscal 1998, reflecting higher weighted average debt for borrowings utilized for inventory purchases, seasonal operating requirements, and capital projects.

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INCOME TAXES The effective tax rate of the Company is anticipated to be $39.5 \%$ in fiscal 1999 compared to $39.0 \%$ in fiscal 1998. This increase is primarily associated with state and local taxes.

## SUBSEQUENT EVENT

On May 19, 1999 the Company announced it will combine forces with BrainPlay.com, Inc., a leading Internet retailer of children's products, and will form a new entity: KBToys.com LLC, to operate its kbtoys.com toy and related products online retail business. The new venture will be owned $80 \%$ by the Company and $20 \%$ by BrainPlay.com. The award winning BrainPlay.com Web site will become kbtoys.com and will be operated by the management of BrainPlay.com. Operations of the new entity will be based at the existing BrainPlay.com headquarters in Denver, CO.

Under terms of the agreement, the Company will contribute $\$ 80$ million to the new entity in addition to KB Toys buying, merchandising and other management expertise. BrainPlay.com will contribute all of its assets including its web site, technology infrastructure and management team.

The $\$ 80$ million of cash being contributed by the Company will be primarily used to brand and market the kbtoys.com Web site. The Company estimates that its pretax loss during fiscal 1999 associated with this operation will be between $\$ 40$ million to $\$ 80$ million. The Company plans to offer shares in KBToys.com to the public in the future.

BrainPlay.com has relationships with leading Internet companies such as AOL, Yahoo, Women.com, Netscape, Go.com, Xoom and Net Perceptions.

CAPITAL RESOURCES AND LIQUIDITY
The primary sources of liquidity for the Company have been cash flow from operations and as necessary borrowings under available credit facilities. Working capital at May 1, 1999, was $\$ 901.3$ million and for the thirteen week period then ended net cash used by operations was $\$ 64.4$ million and capital expenditures were $\$ 35.4$ million.

The Company has a Revolving Credit Facility which provides senior bank financing in an aggregate principal amount of up to $\$ 700$ million. The facility has a maturity date of May 15, 2003. From time-to-time the Company also utilizes uncommitted credit facilities, subject to the terms of the Revolving Credit Facility, to supplement short-term borrowing requirements. At May 1, 1999, approximately $\$ 381.1$ million was available for borrowings under the Revolver and $\$ 165.0$ million of uncommitted credit facilities were available.

A substantial amount of the Company's $\$ 80$ million commitment for the KBToys.com LLC Website operation will be expended in the third quarter of 1999. This and the anticipated pretax operating losses of the KBToys.com LLC operation for the balance of fiscal 1999 are not expected to have a significant impact on the Company's ability to fund ongoing operating requirements and future capital expenditures related to the expansion of existing businesses and development of new projects. Additionally, management is not aware of any current trends, events, demands, commitments, or uncertainties which reasonably can be expected to have a material impact on the liquidity, capital resources, financial position or results of operations of the Company.

# CONSOLIDATED STORES CORPORATION AND SUBSIDIARIES <br> MANAGEMENT'S DISCUSSION AND ANALYSIS <br> OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS 

IMPACT OF YEAR 2000
The "Year 2000" issue arose because many existing computer programs use a two-digit format, as opposed to four digits, to refer to a year. These programs, if not corrected, could fail or create erroneous results after the century date changes on January 1, 2000, or when otherwise dealing with dates later than December 31, 1999. This "Year 2000" issue is believed to affect virtually all companies and organizations, including the Company.

Since 1990 the Company has been evaluating, assessing and adjusting all known date-sensitive systems and equipment for "Year 2000" compliance. The scope of this effort includes internally developed information technology (IT) systems, purchased and leased software, embedded systems, and electronic data interchange transaction processing. The Company also instituted and maintains strict policies regarding standards for all Network Servers and software, desktop and laptop computers, operating systems, desktop software and applications, and communication routers and hubs. The monitoring of "Year 2000" risks has significantly enhanced the Company's readiness enabling the quick deployment and testing of compliant hardware and software as it is developed. In 1996 the Company initiated a "Year 2000" Compliance Committee which inventoried internally developed production systems and identified those and the data files which needed to be modified.

In 1997 all package software applications were evaluated to determine which were not "Year 2000" compliant and a plan was developed for either updating or eliminating these applications. Also evaluated to determine "Year 2000" readiness were all computer hardware and operating systems including AS400's, RISC 6000's, Tandems, servers, PC's and cash registers. The evaluation phase of the "Year 2000" project is substantially complete and included both IT, such as noted above, and non-IT equipment, such as warehouse sortation and security systems.

Substantially all of the Company's operating IT systems are "Year 2000" compliant and based on the assessment efforts to date, the Company does not believe that the "Year 2000" issue will have a material adverse effect on its financial condition or results of operations. However, all situations cannot be anticipated and, there can be no assurance of timely compliance by third parties, such as utility companies, government agencies or merchandise suppliers, which may have an adverse effect on the Company. The Company operates a large number of geographically dispersed stores and procures its merchandise for resale and supplies for operational purposes from a vast network of vendors located both within and outside the United States. The Company is not dependent on any one vendor for more than $4 \%$ of its merchandise purchases. The established relationships with key vendors are a valued asset, however, substitute products for most of the goods available for sale in the closeout stores may be obtained from other vendors. If certain vendors are unable to deliver product on a timely basis, due to their own "Year 2000" issues, it is anticipated others would be capable to deliver similar goods. Approximately $20 \%$ of the Company's merchandise is imported, and any significant disruptions in the global transportation industry, including a delay in the processing of merchandise through customs, could cause a material adverse impact on the Company's operations. The Company intends to allocate internal resources and retain dedicated consultants as necessary to be ready to take action if these events occur.

To date, the Company has not established a formal contingency plan for possible "Year 2000" issues. Where needed, the Company will establish contingency plans based on actual testing experience and assessment of outside risks. It is expected that any formal contingency plans will be in place by year end.

The Company has incurred to date approximately $\$ 4$ million of costs to implement its "Year 2000" compliance program and presently expects to incur not more than $\$ 2$ million of additional costs in the aggregate. All of the Company's "Year 2000" compliance costs have been or are expected to be funded from the Company's operating cash flow. The Company's "Year 2000" compliance budget does not include material amounts for hardware replacement because the Company has historically employed a strategy to continually upgrade its mainframe and midrange com-
puter systems and to update systems with respect to both preexisting operations and in conjunction with the acquisitions and mergers effected by the Company in recent years. Consequently, the Company's "Year 2000" budget has not required the diversion of funds from or the postponement of the implementation of other planned IT projects.

The cost of the conversions and the completion dates are based on management's best estimates and may be updated as additional information becomes available. Readers are referred to cautionary statement for purposes of "Safe Harbor" provisions of the Securities Litigation Reform Act of 1995 of this report, which addresses forward-looking statements made by the Company.

## PART II - OTHER INFORMATION

Item 1. Legal Proceedings. Not applicable.
Item 2. Changes in Securities. Not applicable.
Item 3. Defaults Upon Senior Securities. Not applicable.
Item 4. Submission of Matters to Vote of Security Holders.
No matter was submitted during the first quarter of the fiscal year covered by this report to a vote of security holders.

Item 5. Other Information.
Item 6. Exhibits and Reports on Form 8-K.
(a) Exhibits.

(b) Reports on Form 8-K. None

SIGNATURES
Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

## CONSOLIDATED STORES CORPORATION

(Registrant)

Dated: June 10, 1999
By: /s/ Michael J. Potter
Michael J. Potter, Executive Vice President, Chief Financial Officer, and Principal Accounting Officer

THIS SCHEDULE CONTAINS SUMMARY FINANCIAL INFORMATION EXTRACTED FROM CONSOLIDATED STORES CORPORATION AND SUBSIDIARIES CONSOLIDATED FINANCIAL STATEMENTS FILED IN FORM 10-Q AS OF MAY 1, 1999, AND THE THIRTEEN WEEK PERIOD THEN ENDED, AND IS QUALIFIED IN ITS ENTIRETY BY REFERENCE TO SUCH FINANCIAL STATEMENTS.

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